



Town of Milford - Consultants

Mediator

Paul Levy

- Served as President and CEO of Beth Israel Deaconess Medical Center
- Former Executive Positions:
 - Executive Director of the Massachusetts Water Resources Authority
 - Commissioner and Chairman of the Massachusetts Department of Public Utilities
 - Director of the Arkansas Department of Energy
 - Deputy Director of the Massachusetts Energy Policy Office.
- Visiting lecturer and adjunct professor at the Massachusetts Institute of Technology (MIT) and has consulted in the areas of energy, water, telecommunications and business negotiation.
- He has written numerous articles in a variety of fields and co-authored the book, *Negotiating Environmental Agreements*.

Russell Consulting

Russell Consulting, a management and financial consulting practice focused on serving the needs of public and private utilities, municipalities, government agencies, real estate developers, and other large utility consumers. Serves as advisor to the Town on feasibility of acquiring the Milford Water Company.

David Russell

- Founder and President, Russell Consulting, LLC
- Involved in the management, control and regulation of public utilities in the Northeast for over 30 years
- An engineer and economist by training with advanced degrees in engineering management and economics specializing in resource and regulatory economics
- Served as Chief Engineer for the Department of Public Utilities (MA) and a Special Consultant to the Chief Economist of the Board of Public Utilities (NJ)
- Held senior engineering and management positions at three Northeast utilities

Brown Rudnick

Brown Rudnick, a leading Boston-based international law firm focusing on complex business transactions, government and energy arenas, high-stakes litigation and international arbitration, has been retained as outside regulatory and transactional counsel.

Paul Afonso

- Co-Leads both Brown Rudnick's Energy, Utilities and Environmental Practice and the Government Law & Strategies Practice
- 20 years of energy, legislative and regulatory experience
- Former Chairman of the Massachusetts Department of Telecommunications and Energy (DTE), now the Massachusetts Department of Public Utilities
- Former Chairman of the Boston Water and Sewer Commission

Sam Williams

- Managing Director of Brown Rudnick's Corporate & Capital Markets Department
- Corporate attorney concentrating on mergers and acquisitions
- Recognized by his peers in *The Best Lawyers in America*® in the field of Corporate Law
- Expertise in acquisition of public and private targets and technology transfers, ranging in value from \$10 million to more than \$1 billion

Jed Nosal

- Counsel in Brown Rudnick's Government Law & Strategies Practice, providing licensing, regulatory, compliance and investigative representation
- Former Chief of the Massachusetts Attorney General's Office Business and Labor Bureau
- Former General Counsel of the Massachusetts Department of Telecommunications and Energy, now the Department of Public Utilities
- Strong background in utility rate cases and other rate proceedings; utility merger approvals; cost recovery; and utility backed financing of renewable development

Woodard & Curran

Woodard & Curran, an integrated engineering, science and operations company, has conducted an engineering study of the major water infrastructure including the wells, reservoirs and water treatment facility.

Lincoln Financial Group

Lincoln Group is undertaking a financial and business due diligence assessment of the Milford Water Company from the standpoint of the proposed acquisition by the Town of Milford. This effort will include an analysis of the impact of the transaction on Town finances and overall financial and operating risk.